





THE JOURNEY CONTINUES, TO THE STARS AND BEYOND



THE AIRPORTS OF ROME

LEONARDO DA VINCI

FIUMICINO GIOVAN BATTISTA PASTINE CIAMPINO

Aeroporti di Roma, a Mundys Group company, develops and manages an efficient, internationally leading airport system, guaranteeing excellence in the quality and security of the services provided to respond effectively to increased traffic volumes.

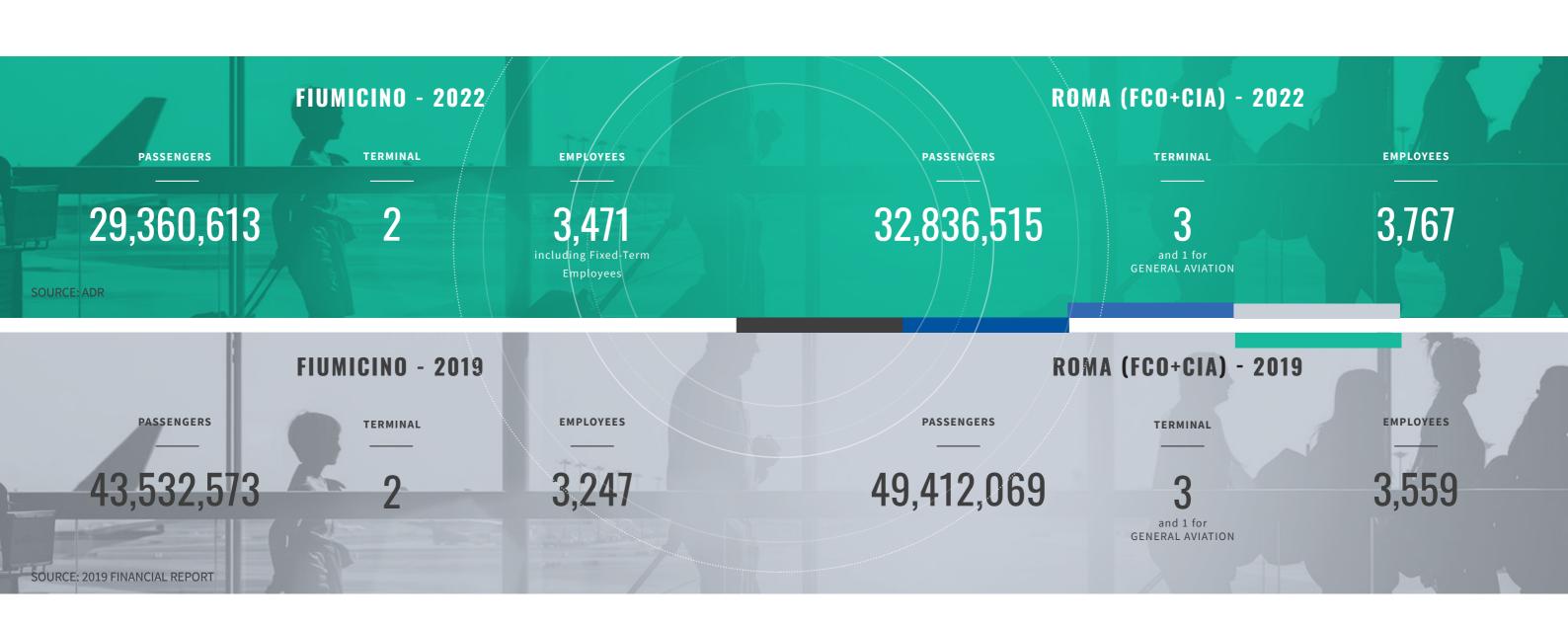
FIUMICINO: the most important airport in Italy, with approximately 29.4 million passengers in 2022

CIAMPINO: 3.5 million passengers in 2022

LICENCE AGREEMENT EXPIRY DATE 30/06/2046



IN FIGURES

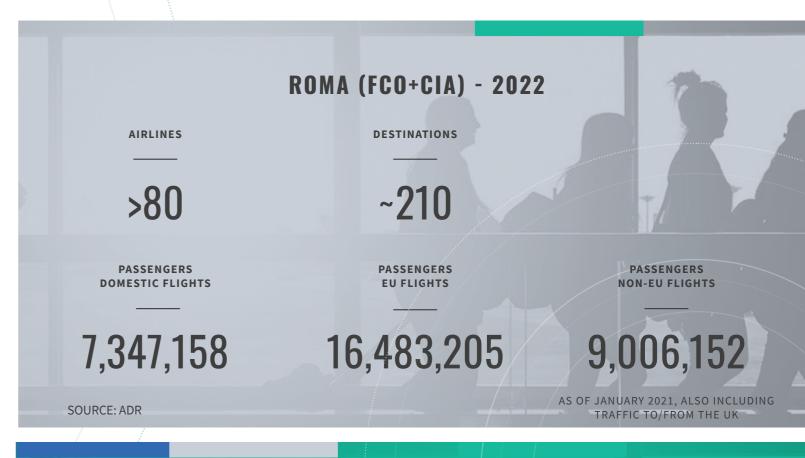


AEROPORTI DI ROMA

The Rome Airport System comprises two airports:

"Fiumicino Leonardo da Vinci" (FCO) and "Ciampino Giovan
Battista Pastine" (CIA). More than 80% of traffic is at Fiumicino, the main international and intercontinental HUB.

TRAFFIC







54
BILLION EUROS

total overall production value including direct, indirect and induced production value

3.1%

direct product of the Rome airport system, a strategic resource for the territory in which it is placed

400,000

JOB POSITIONS OPENED

direct, indirect and induced

130,000
JOB POSITIONS OPENED

and located in the region of Lazio (direct impact), amounting to 4.3% of the regional total

THE SUSTAINABILITY GOALS



CLIMATE CHANGE

To combat climate change, Fiumicino and Ciampino airports have obtained level 4+ certification (the maximum level of the ACA-Airport Carbon Accreditation scheme).

They have also taken on the goal to become

Net Zero Carbon for their own emissions in 2030.





WATER RESOURCES MANAGEMENT

The water consumption for each passenger transiting through Fiumicino decreased by 29% between 2012 and 2022, partly as a result of the presence of a dual water network which saves large quantities of drinking water.

ENERGY EFFICIENCY

In 2019, Fiumicino achieved the objective of reducing specific electricity consumption by 50% compared to 2007, certified by the ISO50001:2018 standard. The first airport in the world to join EP100 (by The Climate Group).





CIRCULAR ECONOMY

ADR is systematically committed to reducing its environmental footprint and in this area is developing circular economy programmes as opposed to the traditional linear economic model, based on the consumerist scheme: "production, construction use and disposal".

99% WASTE SENT FOR RECOVERY IN 2022

PEOPLE AND TERRITORY

ADR works every day to have a positive impact on its people, on the airport ecosystem and on the areas surrounding the airports. Starting from attention to health and safety issues, to arrive at the application of inclusive practices and initiatives to involve local communities.

-52.5%

DECREASE IN THE ACCIDENT RATE COMPARED WITH 2019

38% FEMALE EMPLOYEES





OUR VISION

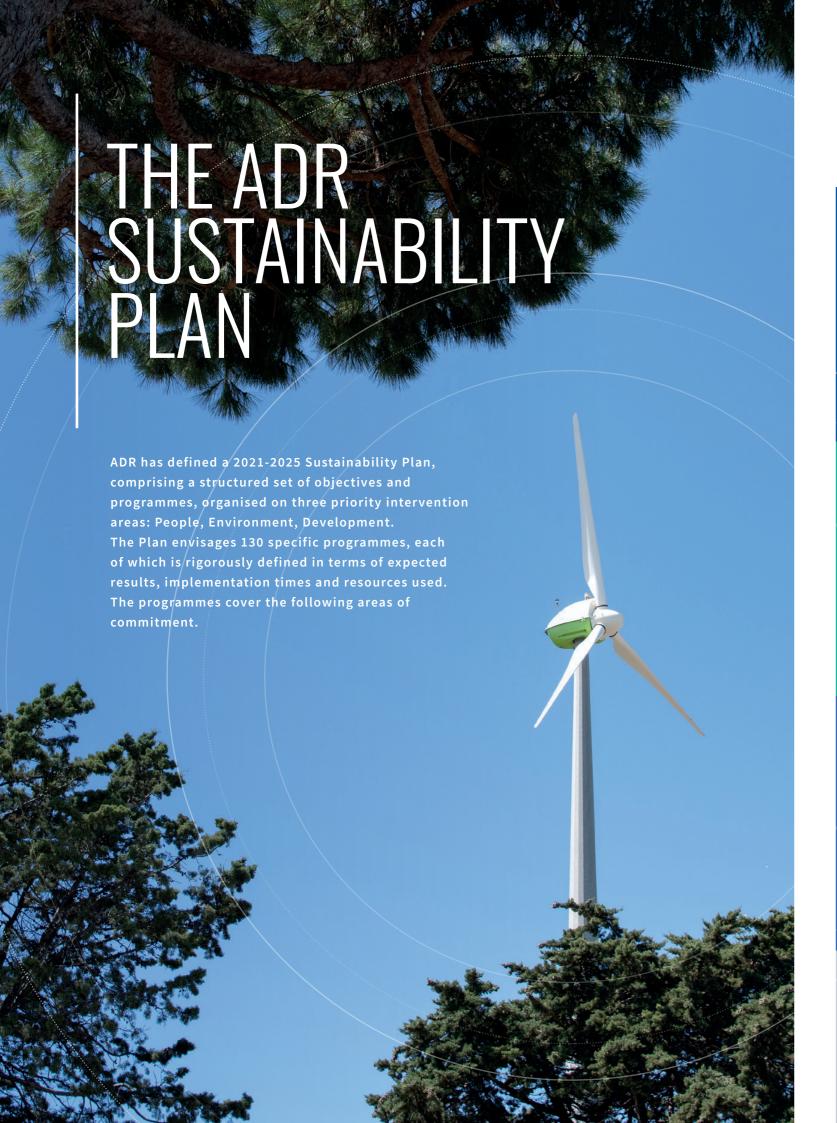
ADR contributes significantly and constantly over time to the economic and social development of the country and the area in which it operates. It is tenaciously committed to reducing its environmental footprint and offering its customers the best travel experience.

Aeroporti di Roma has created a Sustainability Plan which summarises the objectives and programmes for each corporate function and ensures the coordination of programmes and energies to make the airport an inclusive, sustainable place, oriented towards the development of people and the territory.

The Sustainability Plan is based on three pillars, which are the drivers of the planned actions: Centrality of people (employees, passengers, business partners, etc.), environmental sustainability of operations and economic and social development of territories.

The objectives of the plan have been defined according to materiality principles, cross-referencing the global SDGs of the 2030 Agenda with the most relevant local issues for the company's stakeholders and management.

The Plan is consistent with all of the Group's strategic, operational and financial planning tools.



TIGHT AGAINST CLIMATE CHANGE

The Rome airports were the first in Europe to obtain the highest level of ACA 4+ Certification. ADR intends to achieve the goal of being Net Zero Carbon for its emissions by 2030. In this context, ADR plans to:

- build large multi-megawatt photovoltaic systems within the airport grounds;
- carry out the Smart Airport project which aims to study and make SAF (sustainable fuels) available for aviation and the airport sector;
- develop an extensive network of charging stations for electric vehicles;
- decarbonise the vehicle fleet through electrification and the use of biofuels.



2 GREEN INFRASTRUCTURES

In order to contain its environmental footprint, ADR conceives, designs and builds its infrastructures according to stringent international certification protocols such as LEED or BREEAM.

Examples of these are the following:

- boarding Area A at Fiumicino (LEED Gold);
- the General Aviation Terminal at Ciampino (LEED Gold);
- boarding Area E and the Forepart of Terminal 3 at Fiumicino (BREEAM Excellent);
- the "Baby Gate" nursery (LEED Gold).

Indeed, one of the Group's main objectives is to improve the performance of its real estate and infrastructural stock, through renovation and maintenance work and through the construction of new buildings and sustainable infrastructure.

CIRCULAR ECONOMY

ADR undertakes in all its activities to reduce the production of waste and to promote its reuse and recovery.

For example, organic waste is treated on site, thanks to a composting plant located within the grounds.

The Group aims to reduce the amount of waste produced per passenger by 10% by 2030 compared with 2019.

The concept of circularity is also applied to the sustainable management of water resources, the reuse of building materials.

BIODIVERSITY

ADR is also committed to the safeguarding of biodiversity. In this context, it has activated a monitoring system to verify the state of health of flora and fauna within the airport grounds, finding a fully satisfactory situation.

As an extension of its commitment to the protection of biodiversity, various projects are being activated, two of which are in an advanced stage of study:

- protecting biodiversity with a focus on pollinators and promoting development;
- contributing to the renaturalisation of areas adjacent to the airport grounds, promoting the protection of biodiversity.

5 SUSTAINABLE FINANCE

In 2020, ADR established the Sustainable Finance Committee with the aim of drafting and updating the Sustainability-Linked Financing Framework.

ADR undertakes to achieve at least 50% sustainable finance (ratio between "sustainable" debt/total debt) by 2025.

The first Green Bond was allocated in November 2020 for €300 million to strengthen its own financial policy conjugated to its own commitments to sustainability.

Furthermore, ADR was the first airport in the world to launch, in April 2021, a Sustainability-Linked Bond, an instrument that directly links the cost of debt to the achievement of specific quantitative sustainability objectives.

6 PEOPLE

Aeroporti di Roma is the main gateway to Italy and Europe, a leader in building the airport of the future, oriented towards innovation, sustainable development and quality.

These objectives can be achieved and with excellent results only thanks to the contribution of each employee and the work of a team strongly anchored in the sense of belonging and the desire to aim for excellence.

Passion, Integrity, Boldness and Inclusivity are, in fact, the values chosen by the people of ADR, a sort of "compass" that gives

the coordinates to guide the professional journey, the DNA of the company. There are numerous support, engagement and listening initiatives aimed at workers with the aim of consolidating an ever-increasing level of closeness.

Particular attention is given to the aspects of inclusivity, the value of which emerges in the construction of a work environment in which impartiality of treatment is guaranteed to all actors, through the adoption of a policy in terms of Diversity, Equality and Inclusion (i.e., DE&I), which aims to encourage and promote the culture of diversity, to guarantee each employee equal conditions and professional opportunities, as well as respect for fundamental rights in the workplace; moreover, in strengthening the commitment to promote equality, gender parity and the development of female talent in business, ADR has adopted the Women's Empowerment Principles of the Global Compact of the United Nations.

/ TERRITORY

ADR intends to protect and support the territory, helping to safeguard its environmental integrity and to promote the social and economic development of the areas in which the capital's airports are located.

The ADR Group's commitment to the local realities, i.e., Rome, Fiumicino and Ciampino, cities where the airports are located and with which ADR maintains an active and constant dialogue, is demonstrated by significant initiatives

carried out in various areas, such as for schools and local communities.

Permanent tables and channels of communication have also been created with the Municipalities of Fiumicino and Ciampino, aimed at protecting and enabling the development of local communities.



8 INTERMODALITY

The development of access infrastructures to Rome Fiumicino "Leonardo da Vinci" airport is one of the most important objectives for Aeroporti di Roma.

To guarantee the achievement of this objective it is necessary to integrate and develop the airport infrastructures with the network infrastructures of the territory.

In 2021, a Memorandum of Understanding was signed between ADR and Ferrovie dello Stato Italiane aimed at enhancing the presence of railway infrastructure at the airport, enhancing the connection service with

the capital and developing integrated mobility solutions, also reducing climate-changing emissions linked to accessibility of passengers to and from the airport.

Furthermore, in April 2023, FCO CONNECT was launched, the project promoted by Aeroporti di Roma, ITA Airways and Trenitalia which together have developed a new "train + plane" product, which enables passengers to simplify their travel experience by combining the rail and air routes with a combined ticket, which can be purchased on all ITA Airways channels, and a check-in already in the station at the dedicated desks at Leonardo da Vinci airport.

9 Partnership

In April 2022, the Pact for the Decarbonisation of Air Transport was officially presented, an observatory promoted by ADR that brings together industrial players, institutional stakeholders, associations, representatives of the academic world to define a roadmap that makes the development of connectivity of air transport compatible with environmental protection, supporting the transition and decarbonisation of the sector by 2050.

Always linked to the theme of sustainability is the partnership with the Corporate Social Responsibility exhibition, which contributes to the diffusion of the culture of social responsibility, offering opportunities for updating, facilitating networking between the various social players.

On the other hand, there are various strategic industrial partnerships to enable the connection between national excellence and the creation of innovative ecosystems, including:

- ENI, to promote decarbonisation initiatives in the air transport sector and accelerate the ecological transition process of airports.
- Enel, with the aim of identifying innovative digital solutions, to develop a network based on the sharing of projects and ideas.
- Ferrovie dello Stato Italiane, to develop sustainable intermodality and the integration between train and plane, as well as in the Urban Air Mobility area.
- Leonardo, to facilitate the transition of airport assets into "smart hubs" and to create solutions and services in the field of cybersecurity, surveillance, monitoring, communication and decision support systems dedicated to critical infrastructures and Urban Air Mobility.
- Hera, to work on the circularity of airports. The focus is on waste management, wastewater treatment and optimisation of water networks.
- Terna, for the sharing of skills and know-how in the fields of electric mobility, energy management systems, energy efficiency and maintenance of electrical systems.

O ART AND CULTURE

In recent years, ADR has built solid ties with numerous institutions and cultural bodies in the country with the aim of promoting the great Italian cultural and artistic heritage in all its forms: from music to cinema, with particular attention to the local area and young talents and with the aim of making Fiumicino airport an increasingly vibrant and welcoming place.

An example of this is the collaboration with the Fondo Edifici di Culto of the Ministry of the Interior which, starting with the editorial project "In Viaggio con Bernini" reached its peak with the exhibition (April-July 2023) at the new boarding area A of the "Salvator Mundi", the last work created by the Baroque master Giovan Lorenzo Bernini.

Thanks to the partnership with the Archaeological Park of Ostia Antica, then, the two exhibition itineraries were founded, currently present in Boarding Area A of Terminal 1 and Boarding Area E of Terminal 3, where works from the Roman age can be admired.

There are still numerous works by contemporary artists, such as the six international artists who, on the occasion of the five hundredth anniversary of the death of Leonardo da Vinci (1519-2019), interpreted precisely the relationship between "Leonardo and the journey"; the street artist TV BOY who with "A Second Renaissance-Flying Away from Covid" wanted to celebrate the restart after the pandemic; Marco Lodola, who, with "Deti", drew the attention of the public towards the conflict in Ukraine, sending a universal message of peace and finally

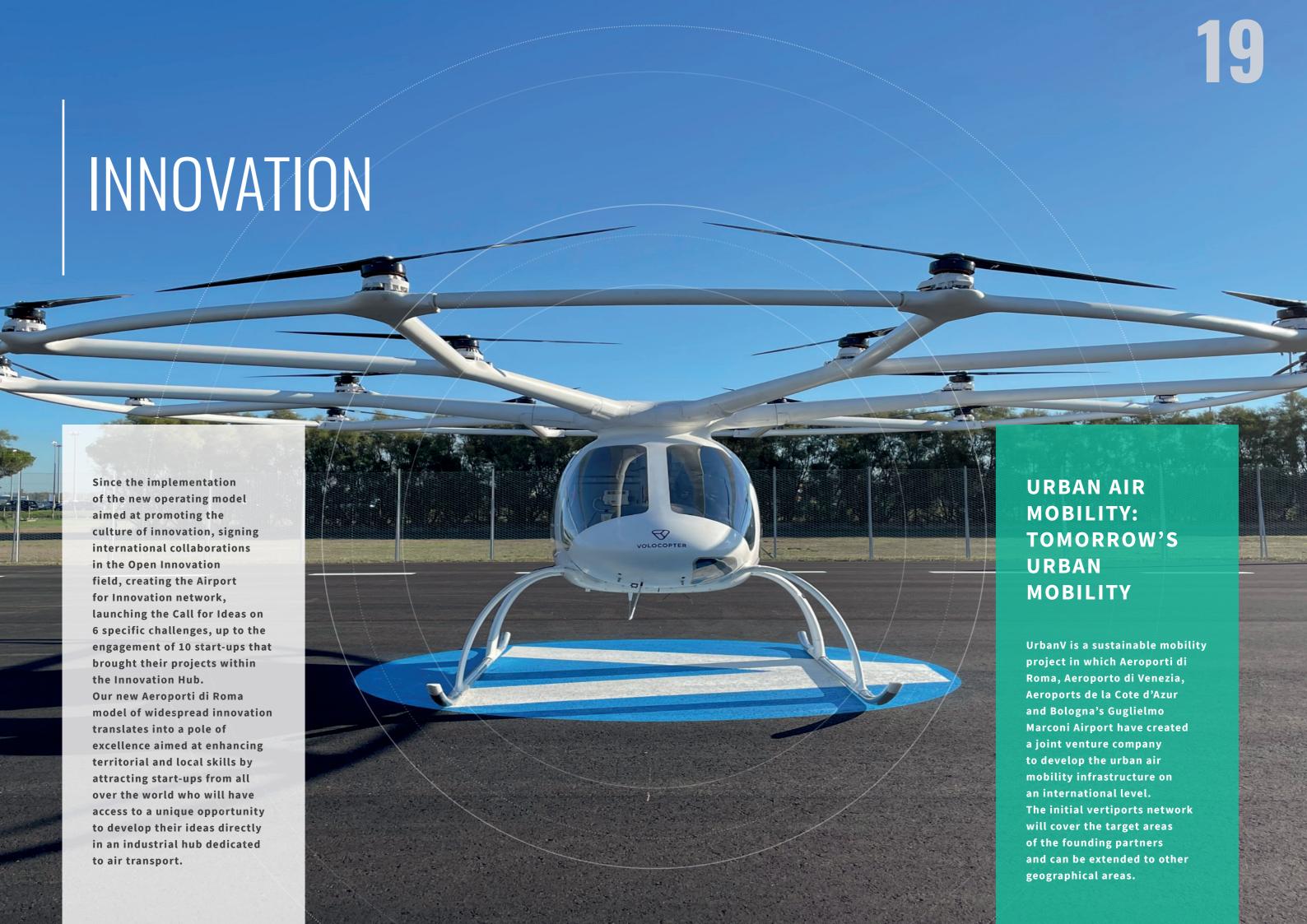


Marcantonio, artist and designer who, through the installation entitled "Great Soul", wanted to raise a cry of alarm in defence of the environment.

Furthermore, in collaboration with RAI CINEMA, in a path of innovation and enhancement of culture, Aeroporti di Roma will create a movie lounge in Fiumicino in the first quarter of 2024 which will be inclusive and truly accessible to all, including users with visual and hearing impairments, continuing the process of building the airport of the future.

Other collaborations in the artistic field have been established with entities such as the Colosseum Archaeological Park and again the Lazio Region, for the promotion of the Castle of Santa Severa and the INDA Foundation, of the Greek Theatre of Syracuse.

Nazionale Santa Cecilia and the Teatro dell'Opera di Roma, to promote the culture and values of art and music, in line with its corporate principles and values, also offering passengers moments of music at the airport and entertainment.





URBAN AIR MOBILITY PROJECT

Aeroporti di Roma

has signed an agreement with ENAC and ENAV for the development of Urban Air Mobility services that are efficient, safe, sustainable and interoperable with airport and public transport infrastructures. The metropolitan area of Rome and the connections between the two airports of the capital and the city centre are taken as a reference. The agreement is part of the broader initiative called Creation of an Italian ecosystem for **Advanced Air Mobility** (AAM), carried out by ENAC with the reference institutions and the main players in the sector. The aim of the initiative is the development of an ecosystem that guides the country towards the third dimension of vertical mobility, in order to allow Italy to play a leading role in the adoption and supply of integrated air mobility products, facilitating the growth of an attractive environment for experimentation activities and the enabling of innovative

technologies.

INNOVATION **AWARDS**

Aeroporti di Roma, on the occasion of the Plug and Play Tech Center Travel & Smart Cities EXPO Day held in Vienna, received the Plug and Play "Corporate Innovation Award" for its commitment to promoting Open Innovation initiatives and building an innovative «airport of the future», overtaking international airports such as Frankfurt, Vienna, Gatwick, Munich and Zurich in the competition. In addition, as part of the global Plug and Play event, held in Silicon Valley in June 2022, in the presence of over 2000 people between start-ups and corporates, ADR presented its innovation model which has been taken as international best practice.

CALL4IDEAS OPERATING MODEL

International launch related to digitization and Plug and Play, a leading ADR thus has and benefit from ideas and airlines. The second Call4ideas of 120 start-ups from

INNOVATION **NETWORK**

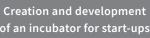
Creation of international

enhancing ADR's services.

partnerships and networks with other airports and companies in the sector, to develop and share projects based on the concept of Open Innovation. With this in mind, the "Airports for Innovation" network was created by signing an agreement with Aena (the leading airport operator in the world by number of passengers) which aims to accelerate the implementation of new technologies and digital processes, able to cover and improve the entire passenger experience in the post-pandemic context. As part of the 32nd Annual **Congress and General Assembly** of ACI Europe held at Fiumicino airport in Rome, on 23 June Ventures 2022 Aéroports de la Côte d'Azur (ACA) and Athens International ADR Ventures is the new Airport (AIA) joined the network company created by Aeroporti international "Airports for di Roma to launch Corporate Innovation", with the aim Venture Capital activities. of exploring innovative and the first initiative of its kind sustainable solutions that cover in the air transport sector in the entire passenger experience, Italy and aimed at financing laying the foundations for the development of projects a sustainable future. in sectors with a high Thanks to entering ACA potential for innovation. and AIA, the network represents In synergy with 50 airports on a European level the operational and strategic for a managed traffic level equal needs of the airport, it also to approximately 15% operates as an engine for of the total in Europe. the development of youth The programme has strategic entrepreneurship, ensuring partners dedicated support for the most virtuous to the management and and prospective start-ups, scouting of start-ups. Specifically: Plug and Play, accompanying them in integrating with the business the first global innovation and in managing investment platform that brings together processes, accelerating start-ups and companies ready to their business growth and collaborate in order to innovate in marketing of the innovative the airport sector; Lventure Group, solution devised. a partner that unites founders, ADR Ventures is, in fact, investors and companies that one more tool to help new believe in innovation to generate start-ups who have the value for air transport, identifying the game changers of opportunity to work on their the future; the agreement signed projects directly from the with PWC, ADR's partner for the Innovation Hub of Aeroporti Innovation Hub, defines a joint di Roma, the first industrial business relationship that will accelerator in the heart support start-ups in their of an airport, with unique growth path, promoting and characteristics in Europe and

with an international angle.





START-UP INCUBATOR

OPERATING MODEL

of an incubator for start-ups integrated into the terminal, the ideas and projects of which concern air transport and the world of airports, thanks to the acceleration programme

developed with Lventure Group, one of the leading Italian venture capitalists. The co-innovation path inaugurated on 17 October 2022 within the Innovation Hub, located in Terminal 1, has a duration of five months, during which start-ups go through a "set-up" stage of the solution to a "delivery" stage, which ends with a "demo day", on which start-ups present their solutions to the senior management of ADR to possibly make these developments an integral part of the innovative solutions used in the airport context. The co-innovation process takes place together with **ADR's Innovation Cabin** Crew professionals, representatives of all business units and corporate areas, with the aim of making these solutions

capable of improving the passenger experience. To best prepare for effective mentorship, the Innovation Cabin Crews took part in an onboarding training course, during which they investigated the needs and critical issues of the corporate-start-up relationship and analysed

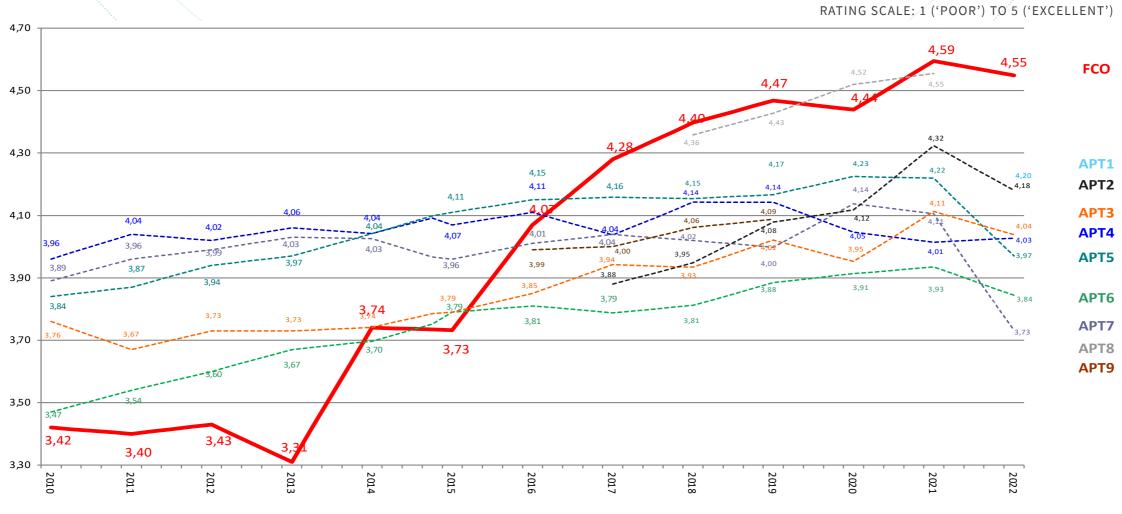
the main challenges that

a good mentor must face,

as well as the best practices to follow.

QUALITY ACCORDING TO ADR

ACI WORLD SURVEY - "AIRPORT SERVICE QUALITY": EUROPEAN AIRPORTS PANEL OVER 40 MILLION PASSENGERS PER YEAR



SOURCE: ACI World – Airports Council International: Airport Service Quality – Survey Report. European airports panel with over 40 million passengers in 2019. ACI World measures the quality perceived by passengers at around 350 airports worldwide through a minimum of 350 quarterly interviews at each airport. Different parameters of the perceived quality of the service are continuously

monitored, concerning: overall satisfaction, access, check-in, passport control, security, ease of orientation, airport facilities, airport environment and services available at arrivals.

ACI is a non-profit association of civil airport operators founded in 1991 and based in Montreal.

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CERTIFICATES

EXCELLENCE

In 2020, Leonardo da Vinci Airport received an award from the World Tourism Organisation, the special body of the United Nations, for the first time ever "for its leadership in sustainability and its commitment to responsible travel". The UN award recognises the commitment that ADR has always dedicated to sustainability, integrating

it into its business model, to create value on an

economic, social and environmental level.

Fiumicino and Ciampino Airports have been awarded, as the first in Europe, the Airport Carbon Accreditation 4+ "Transition" by ACI Europe, the highest level of certification on the reduction of direct and indirect CO2 emissions in airports. ADR is committed to zeroing its emissions and therefore becoming Net Zero Emission by 2030, 20 years ahead of the target set at European airport sector level (Net Zero 2050). To achieve this challenging goal, ADR will carry out various actions, such as encouraging electric mobility, building two large photovoltaic power plants with a total power capacity of 60 MW at Fiumicino Airport, and making sustainable fuels (Sustainable Aviation Fuel) capable of reducing emissions by up to 70% available to airlines in a short time.









The Best Airport Award is presented by ACI Europe (Airports Council International Europe) to airports that have achieved excellence in several disciplines, including retail, security, operations, facilities, community relations, environmental awareness and customer service. In 2018 and 2019, judges awarded Rome-Fiumicino Airport the prestigious best airport in Europe award.

In 2020, the Airports Council International Europe judged Fiumicino Airport to be the best airport in Europe, awarding it the 'Best Airport Award'. This is the first time in the history of ACI surveys that the award has been given exclusively to the same airport for three consecutive years. In 2022, the award was given in the category of hubs with more than 40 million passengers. It was the 4th time in the last 5 years that ADR ranked first among European airports, following the evaluation of a jury of experts from the European travel industry.

Fiumicino's Leonardo da Vinci International Airport has been awarded 5 Skytrax stars, the highest accolade given by the international air transport rating organisation, for achieving excellent standards in the quality of service provided to passengers and in staff activity during 2022.

In 2022, for the sixth consecutive year, Fiumicino airport was judged by Airports Council International (ACI) to be the best airport among the large European airports, receiving the "Airport Service Quality Award", a particularly important recognition as it was the passengers, interviewed independently by ACI, who expressed their appreciation of the quality of services offered at the airport. In 2022, Fiumicino Airport ranked first among all airports of all sizes in the European Union.







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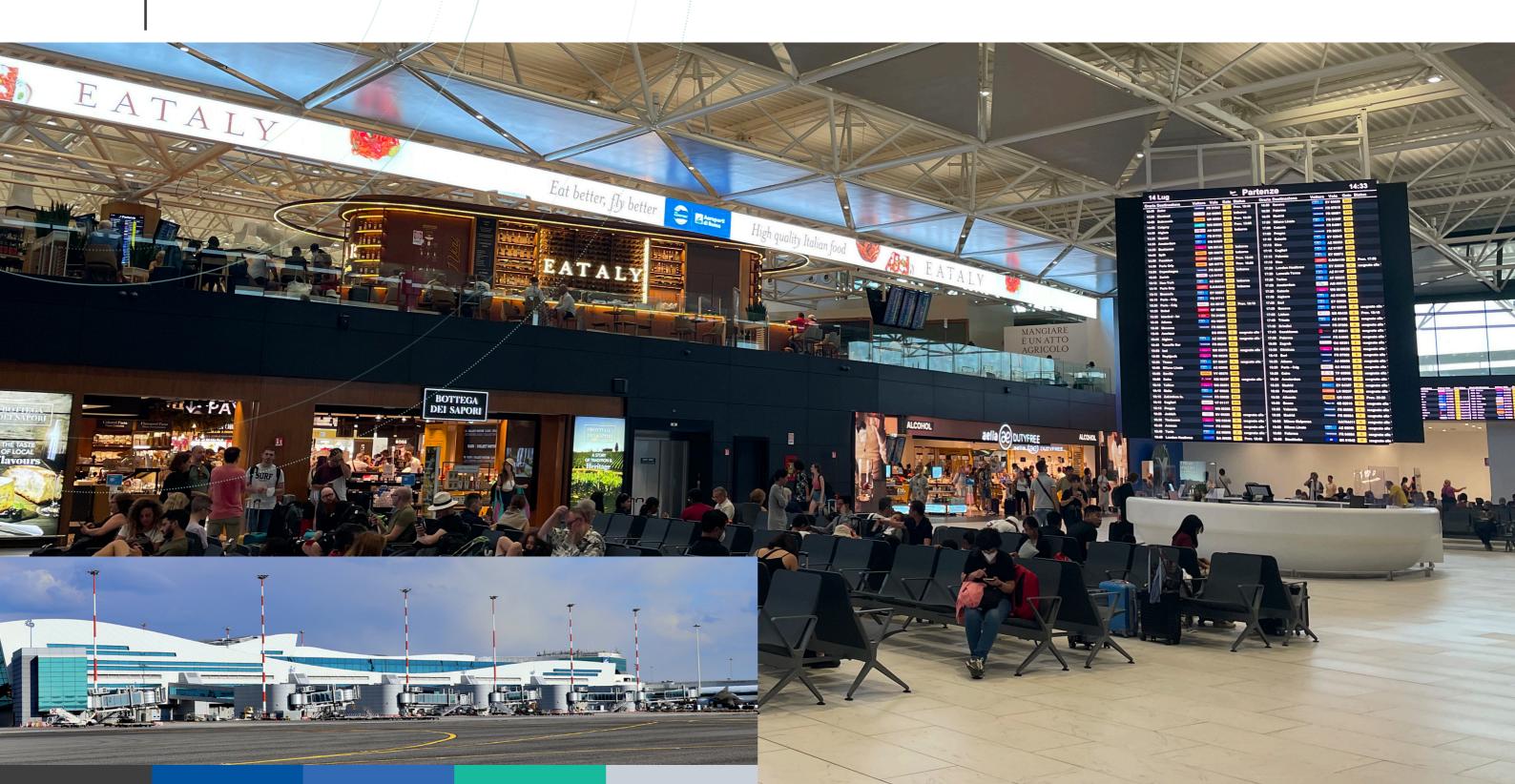
ADR won for the first time in 2021 the "ACI Europe Digital Transformation Award", a competition open to all European airports regardless of size, which required details of the implementation of one or more solutions that correspond to the SESAR vision of the "Single European" Sky" to be presented, highlighting technologies in the following areas: Automation and autonomy, Air/ground integration, Virtualisation, Connectivity and Data sharing. The jury awarded the prize to ADR for the focus on innovation and digital solutions that it has brought to the forefront, with particular appreciation for the airport's investment in the brand new Airport Operation Center, and for the implementation of the new innovation model focused on Open Innovation.

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ACTIVITIES AND

DEVELOPMENT PLAN FOR FIUMICINO

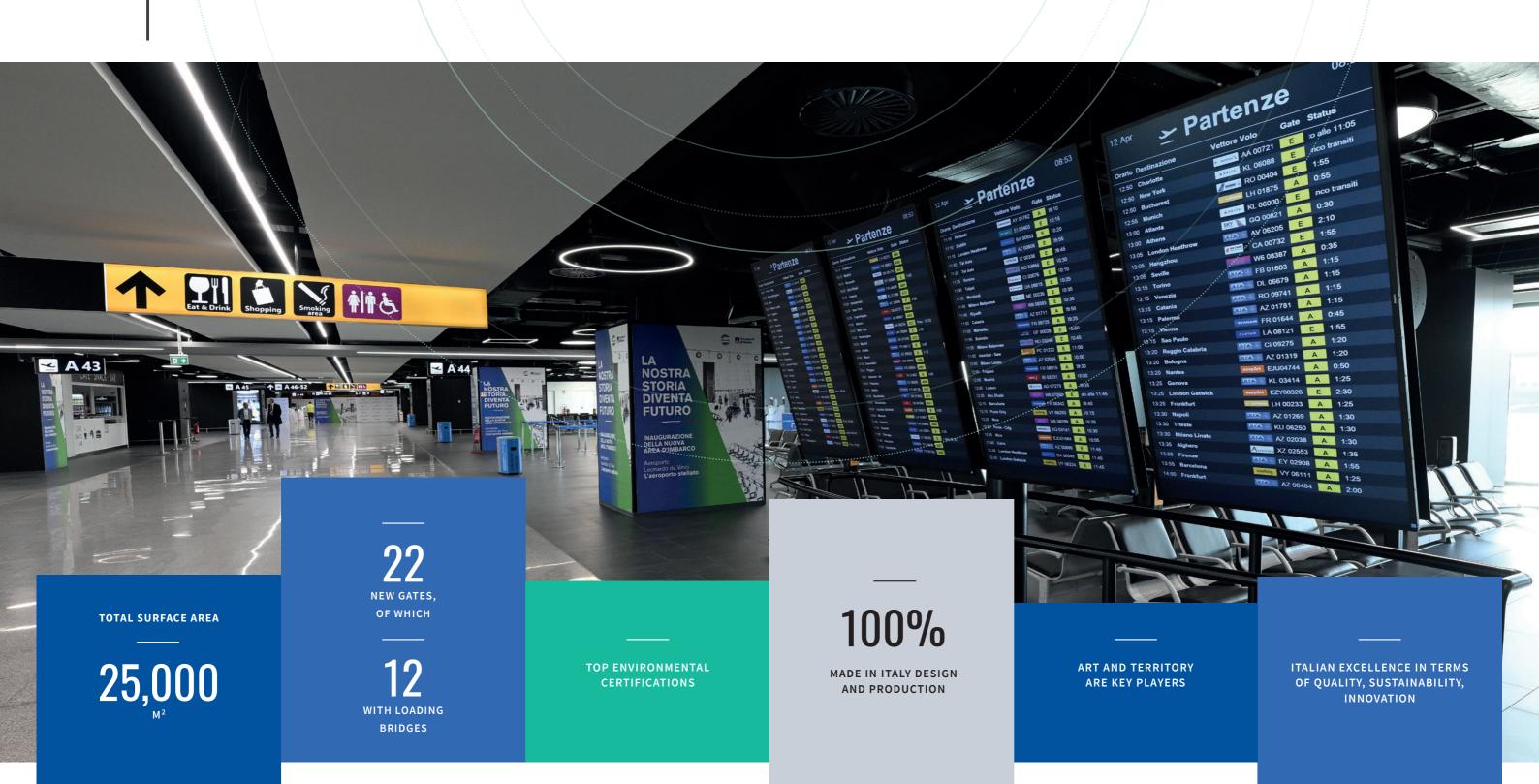
EIGHT BILLION EUROS
UNTIL THE CONCESSION
EXPIRES TO UPGRADE
THE AIRPORT SYSTEM



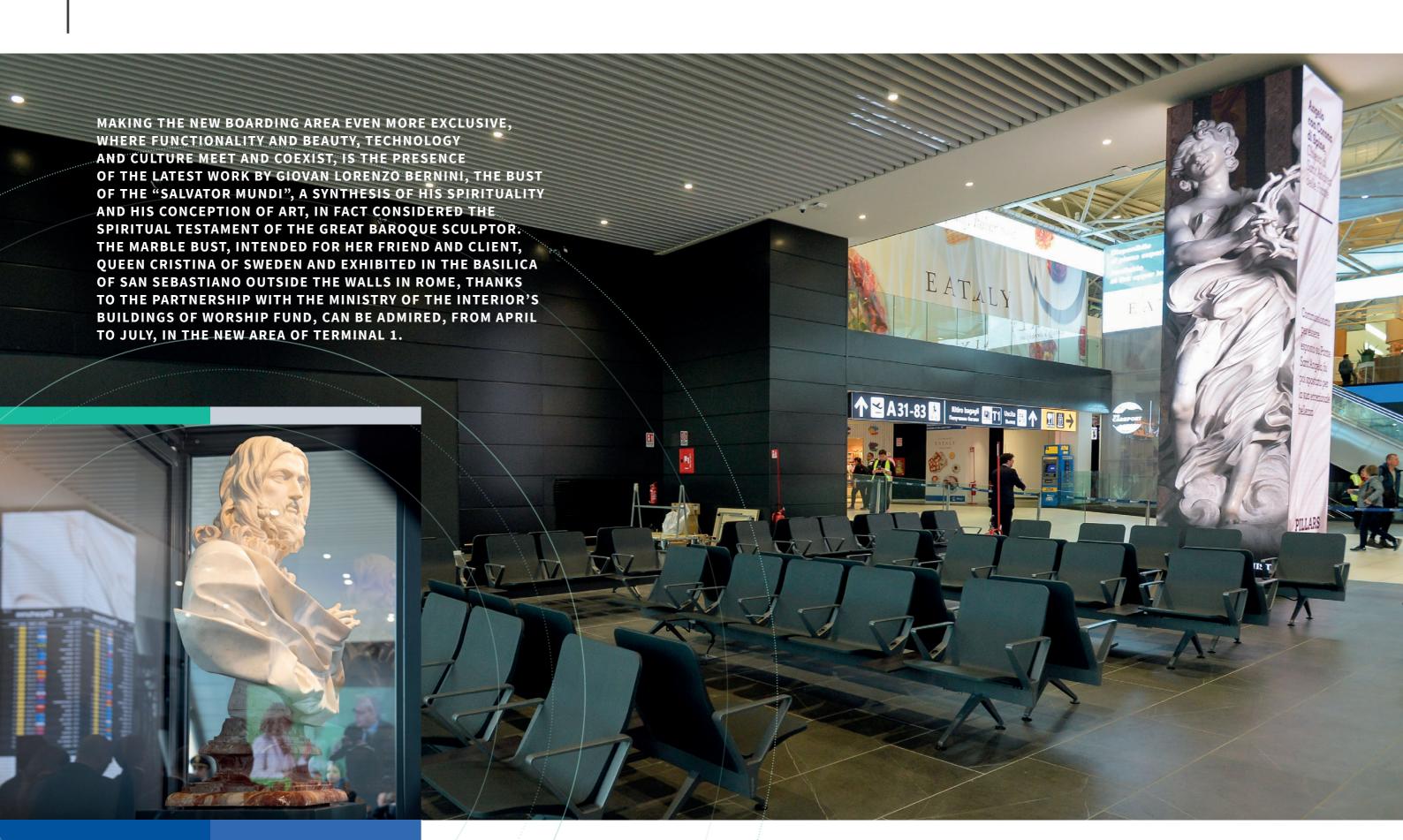
THE NEW BOARDING AREA A

On 12 April 2023, the new boarding area of Terminal 1 (former Gate B, gates A31-A52) was reopened, with a capacity of 6 million passengers departing each year to domestic and Schengen destinations.

The opening of the new infrastructure to the public adds a further and fundamental element in the project to upgrade the new Terminal 1, which involves a total investment of €500 million.



SALVATOR MUNDI





Over 37,000 m², 23 new gates, 13 of which equipped with bridges for boarding, an exclusive shopping gallery measuring 6,000 m², representing the Italian excellence of shopping and food. Completed using the airport grounds with maximum efficiency (without additional land) consumption), the new Fiumicino boarding area was built despite the difficult years of the pandemic, standing as a symbol of Italy starting again.

Over 100 destinations can be reached by the new infrastructure equipped with 23 boarding gates. The commercial area hosts 21 new shops with the best of the offer available on the market for shopping and food. Boarding area A also represents excellence for the many services offered to passengers, in line with the leadership achieved by ADR in the appreciation of passengers, certified by the international body Airport Council International and obtained by the Rome airport for five years in a row.

The project of boarding area A is characterised by innovation and sustainability and is part of the airport development project of Aeroporti di Roma and the path oriented towards sustainability and innovation of the Mundys Group. The focus is on making investments that enable the energy transition of its assets, whilst, at the same time, activating a strong technological upgrade. The architectural concept was created using the most advanced building technologies and the best environmental protection standards. Furthermore, for the new infrastructure, certification is underway according to the international protocol "LEED" - (Leadership in Energy and Environmental Design) Gold level for the design, construction and management of sustainable buildings. This level of certification denotes how the infrastructure has been designed and built to have an absolutely reduced environmental impact. Particular attention was paid to plants and raw materials, from a green point of view, with climate treatment systems using radiant floor panels, control of temperature and humidity parameters in the environment, also through the integrated detection of crowding in the areas, which will allow for a significant reduction in energy consumption.

THE NUMBERS

LOCATION

east end of Fiumicino airport

SURFACE AREA

approximately 37,000 m² including 6,000 m² of food and retail spaces

COMPOSITION

three levels, one of which is underground where the technological centres and technical rooms are located, in addition to two levels above ground dedicated to passengers

GATES

23, of which 13 equipped with a loading bridge and 10 remote gates

SUSTAINABILITY

The new boarding area A is LEED "Leadership in Energy and Environmental Design" certified, an international certification system for sustainable buildings. A photovoltaic plant is also installed with black anti-reflective frame in order to reduce any glare against landing vehicles and the control tower, with a power capacity of 326 kWp.

31.000

AIR DISTRIBUTION

105,258 EXCAVATIONS \mathbf{m}^3

25,528 \mathbf{m}^3

CONCRETE

11,097,164 STEEL

6.366

GLASS WINDOWS 27,413 \mathbf{m}^2

FLOORS

380,000 ELECTRICAL **CABLES**

7,808

HOURS WORKED

Average presence 150 x 9 hours x 24 days x 47 months: 1,522,800 hours





NON AVIATION

COMMERCIAL ACTIVITIES

SUBLICENSED

The non-aviation activities falling under the commercial branch of the business generated, on the system, over 23% of revenues from the Aeroporti di Roma Group's airport operations.



OVER

3,000

M² DEDICATED

TO LUXURY BRANDS

200 TOTAL RETAIL OUTLETS

IN THE BOARDING AREAS,
OVER 20,000 M2 DEDICATED
TO SHOPPING AND FOOD,
WITH MORE THAN 50 SHOPS
IN WHICH THE BEST
OF ITALIAN CUISINE AND MORE
CAN BE TASTED.

THE LUXURY BRANDS

CLOTHING AND ACCESSORIES

BOTTEGA VENETA

BRUNELLO CUCINELLI

BULGARI

BURBERRY

DAMIANI

DOLCE&GABBANA

LOUIS VUITTON

EMPORIO ARMANI

ERMENEGILDO ZEGNA

FENDI

FERRARI

GUCCI

MAXMARA

MONTBLANC

OMEGA

HERMES

MONCLER

PRADA

ROLEX

TOD'S

VALENTINO





ROME FCO THE STARRED AIRPORT













